

Press release 18 March 2022

Sports car manufacturer ends 2021 financial year with new record highs

Porsche's ambition for 2030: More than 80 percent all-electric new vehicles

Stuttgart. Over the past financial year, Porsche AG has underpinned its position as one of the world's most profitable automobile manufacturers. The Stuttgart-based sports car manufacturer reached a new all-time high in both sales revenue and operating profit. Sales in 2021 were €33.1 billion, €4.4 billion more than in the previous year, representing growth of 15 percent (previous year's sales: €28.7 billion). Operating profit was €5.3 billion, exceeding the previous year's figure by €1.1 billion (plus 27 percent). Porsche thus generated an operating return on sales of 16.0 percent (previous year: 14.6 percent).

"Our positive business result is based on courageous, innovative and forward-looking decisions," said Oliver Blume, Chairman of the Executive Board of Porsche AG. "Our industry is experiencing what is probably the greatest transformation in its history," says Blume. "We set a strategic course early on and are robust on the operational front. This success is teamwork." Lutz Meschke, Deputy Chairman of the Executive Board and Member of the Executive Board for Finance and IT, sees the basis for the strong figures in Porsche AG's healthy cost structure in addition to the attractive product range: "Our business figures reflect the excellent earning power of our company. They demonstrate our value-creating growth and the robustness of our successful business model – even under difficult conditions such as the semiconductor shortage."

Net cash flow grew by €1.5 billion to €3.7 billion in 2021 (previous year: €2.2 billion). "This indicator also provides impressive proof: Porsche is excellently positioned," says

1 of 4

Press release 18 March 2022

Lutz Meschke. The positive development is also based on the ambitious 2025

profitability program. This is designed to sustainably support earnings through new

innovations and business models. Meschke: "Thanks to our highly motivated

employees, our profitability program has been a complete success. Porsche has

further increased its efficiency and lowered the break-even point. This gives us the

leeway to invest in the future viability of our company despite the tense economic

situation. We are resolutely driving forward investments in electrification, digitalisation

and sustainability. I am optimistic that Porsche will emerge from the current global

crises stronger."

The tense world situation calls for humility and caution: "Porsche is looking at the

armed conflict in Ukraine with great concern and dismay," says Oliver Blume. "We

continue to hope for a cessation of hostilities and a return to diplomacy. The safety and

integrity of the people are paramount." To help people in need in Ukraine, Porsche AG

has donated a total of €1 million. Experts are continuously determining the degree of

impact on Porsche's business activities in a task force. The supply chains for Porsche

plants have been affected, which means that on-schedule production is no longer

possible in some cases.

"We have challenging months ahead of us, both economically and politically, but we

are nevertheless sticking to our strategic goal, which has been firmly anchored for

years, of ensuring an operating return on sales of at least 15 percent in the long term,"

emphasized CFO Lutz Meschke. "Our task force has already taken initial measures to

safeguard our earnings. In this way, we want to ensure that we can continue to meet

our high earnings targets. The extent to which this succeeds also depends on external

challenges that we cannot influence." Internally, however, Porsche has created all the

conditions for a successful business model: "Strategically, operationally and

financially, Porsche is in an excellent position. We are therefore looking to the future

with confidence – and welcome the consideration of an IPO of Porsche AG. This would

allow Porsche to raise its profile and increase its entrepreneurial freedom. At the same

Dr. Ing. h.c. F. Porsche Aktiengesellschaft Porscheplatz 1 70435 Stuttgart

2 of 4

Communications, Sustainability and Politics Corporate and Product Communications Stefan Mayr-Uhlmann

Phone: +49 (0)711 911 - 22155 Email stefan.mayr-uhlmann@porsche.de Press release 18 March 2022

time, Volkswagen and Porsche could continue to benefit from joint synergies in the

future."

In 2021, Porsche delivered 301,915 vehicles to customers worldwide. This means that

the 300,000 mark was exceeded for the first time in the company's history (previous

year: 272,162 deliveries). The bestselling models were the Macan (88,362) and the

Cayenne (83,071). Delivery figures for the Taycan more than doubled: 41,296

customers took delivery of the first all-electric Porsche. This even overtook the iconic

911 sports car, although the latter also set a new record with 38,464 units. Oliver

Blume: "The Taycan is 100 percent a Porsche and inspires all kinds of people -

existing and new customers, experts and the trade media. We are stepping up our

electric offensive with another model: By the middle of the decade, we want to offer

our mid-engine 718 sports car exclusively in an all-electric form."

Last year, almost 40 percent of all new Porsche vehicles delivered in Europe were

already at least partly electric – i.e. plug-in hybrids or fully electric models. In addition,

Porsche had announced its intention to be carbon-neutral on the balance sheet in

2030. "In 2025, half of all new Porsche sales are expected to come from the sale of

electric vehicles – i.e. all-electric or plug-in hybrid," announced Oliver Blume. "In 2030,

the share of all new vehicles with an all-electric drive should be more than 80 percent."

To achieve these ambitious goals, Porsche is investing in premium charging stations

together with partners – and additionally in its own charging infrastructure. Further

extensive investments are flowing into core technologies such as battery systems and

module production. In the newly founded Cellforce Group, high-performance battery

cells are being developed and produced that are expected to be ready for series

production by 2024.

In 2021, Porsche increased its deliveries in all global sales regions. Once again, the

highest-volume individual market was China. With almost 96,000 deliveries, an

increase of eight percent was recorded here compared to 2020. Porsche grew rapidly

in North America: In the United States, the number of deliveries rose by an impressive

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3 of 4

Press release 18 March 2022

22 percent to more than 70,000 units. A very positive development was also observed

in Europe: In Germany alone, Porsche increased its new vehicle deliveries by nine

percent to almost 29,000 units.

Further information as well as film and photo material is available in the Porsche Newsroom:

newsroom.porsche.de

Dr. Ing. h.c. F. Porsche Aktiengesellschaft Porscheplatz 1 70435 Stuttgart

Communications, Sustainability and Politics Corporate and Product Communications Stefan Mayr-Uhlmann Phone: +49 (0)711 911 – 22155 Email stefan.mayr-uhlmann@porsche.de